

COURSE DELIVERY PLAN - THEORY

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Department of Automobile Engineering LP: GE18052

B.E/B.Tech/M.E/M.Tech: AE & ME : Not Applicable

Rev. No: 00

PG Specialisation

Regulation: 2018A

Date: 03.01.2024

Sub. Code / Sub. Name : GE18052 TOTAL QUALITY MANAGEMENT

I

Unit Syllabus:

INTRODUCTION

Fundamentals of TQM - Historical developments - important philosophies- (Deming, Juran, Crosby, Ishikawa) and their impact of quality - Quality planning, Quality

Objective:

Students will learn about the evolution and various concepts of TQM

1 Fundamentals of TQM 1 - Ch.1-Pg.1-12 P 2 Historical developments 1 - Ch.1-Pg.7-8 P 3 Deming's philosophy 1 - Ch.1-Pg.24-27 P 4 Juran's contribution 1 - Ch.1-Pg.4-5, P P 5 Crosby 's contribution 1 - Ch.5-Pg.106-107 P 6 Ishikawa's contribution 1 - Ch.1-Pg.4-5 P 7 Quality planning 1 - Ch.2-Pg.37-39 P 8 Quality statement - Quality policy 1 - Ch.2-Pg.37-39 P	Session No *			
2 Historical developments 1 - Ch.1-Pg.1-12 P 3 Deming's philosophy 1 - Ch.1-Pg.7-8 P 4 Juran's contribution 1 - Ch.1-Pg.24-27 P 5 Crosby 's contribution 1 - Ch.1-Pg.4-5, P 6 Ishikawa's contribution 1 - Ch.1-Pg.4-5 P 7 Quality planning 1 - Ch.2-Pg.37-39 P 8 Quality statement - Quality policy 1 - Ch.2-Pg.37-39 P	1		Ref	Teaching Aids
1 - Ch.1-Pg.7-8 P	1	Fundamentals of TQM	1 (1 1 7	Alus
3 Deming's philosophy 1 - Ch.1-Pg.7-8 P 4 Juran's contribution 1 - Ch.1-Pg.24-27 P 5 Crosby 's contribution 1 - Ch.5-Pg.106-107 6 Ishikawa's contribution 1 - Ch.1-Pg.4-5 PF 7 Quality planning 1 - Ch.6-Pg.128-129 PF 8 Quality statement - Quality policy 1 - Ch.2-Pg.37-39 PP	2 Historical developments			PPT
4 Juran's contribution 1 - Ch.1-Pg.24-27 P. 5 Crosby 's contribution 1 - Ch.5-Pg.106-107 6 Ishikawa's contribution 1 - Ch.1-Pg.4-5 PF 7 Quality planning 1 - Ch.6-Pg.128-129 PF 8 Quality statement - Quality policy 1 - Ch.2-Pg.37-39 PP	3		1 – Ch.1-Pg.7-8	PPT
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5 Crosby 's contribution 1- Ch.5-Pg.106-107 6 Ishikawa's contribution 1- Ch.1-Pg.4-5 PF 7 Quality planning 1- Ch.6-Pg.128-129 PF 8 Quality statement - Quality policy 1- Ch.2-Pg.37-39 PP		stan 5 contribution	1- Ch.1-Pg.4-5,	PPT
6 Ishikawa's contribution 1- Ch.1-Pg.4-5 PF 7 Quality planning 1- Ch.2-Pg.37-39 PP 8 Quality statement - Quality policy	5	Crosby 'a cout '1	1- Ch.5-Pg.106-107	
7 Quality planning 1- Ch.6-Pg.128-129 PF 8 Quality statement - Quality policy 1- Ch.2-Pg.37-39 PP				PPT
8 Quality statement – Quality policy 1– Ch.2-Pg.37-39 PP		The second secon		PPT
Quality statement – Quality policy				PPT
Ontent beyond syllohyg account of		evand syllabors assemble to	1- Ch.2-Pg.35-36	PPT
ontent beyond syllabus covered (if any): Dimensions of product quality		Dimensions of product quality		

^{*} Session duration: 50 minutes



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: IIUnit

Unit Syllabus:

Customer focus - Customer satisfaction - customer perception of quality, customer complaints, Employee involvement - Empowerment and Team work- Recognition and Reward - Performance appraisal - Supplier Quality Management - Supplier Rating - Supplier rating by Analytical Hierarchical Process (AHP).

Students will learn about the underlying principles of TQM and also study about the Supplier Quality Management

Session	Topics to be covered	Ref	Teaching Aids
No*	Customer satisfaction – Teboul's model,	1 - Ch.3-Pg.45-47, 48-50	PPT
9	Kano model	1 - Ch.3-Pg.48-50	PPT
10	Customer perception of quality	1 – Ch.3-Pg.50-61	PPT
11	Customer complaints Employee	1 – Ch.4-Pg.75-80	PPT
12	Employee involvement – Employee motivation and Employee Empowerment	1 – Ch.4-Pg.81-90	PPT
13	Team and team work	1 – Ch.4-Pg.93-97	PPT
14	Recognition and Reward, Performance appraisal	1 – Ch.4-Pg.127-136	PPT
15	Supplier Quality Management	1 - Ch.4-Pg.133-135	PPT
16	Supplier Rating	1 - Ch.4-Pg.135-136	PPT
17	Supplier rating by Analytical Hierarchical Process (AHP)		

Content beyond syllabus covered (if any):

Quality circles

^{*} Session duration: 50 minutes



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Unit

: III

Unit Syllabus:

PROCESS MONITORING

Seven tools of quality, New Seven management tools, Statistical fundamentals -Normal curve charts for variables and attributes, TPM – Concepts, Process Capability analysis, PDSA cycle, 5S, Kaizen.

Objective:

Students will gain knowledge about the basics of process monitoring tools and TPM concepts

Session No *	Topics to be covered Ref		Teaching Aids	
18	Seven basic tools of quality	1 – Ch.18-Pg.389-397		
19	New Seven management tools	1 – Ch.17-Pg.373-384		
20	Statistical fundamentals, Normal curve	1 - Ch.18-Pg.398-404	PPT	
21	Control charts for variables	1 – Ch.18-Pg.404-422	PPT	
22	Control charts for attributes	1 – Ch.18-Pg.422-429	PPT	
23	TPM – Concepts and Measures	1 – Ch.16-Pg.361-369		
24	Process Capability analysis 1 - Ch.18-Pg.418-42		PPT	
25	PDSA cycle	1 – Ch.5-Pg. 110-117	PPT	
26	5S and Kaizen	1 – Ch.5-Pg. 119-120	PPT	

Content beyond syllabus covered (if any):

Why, Why analysis

^{*} Session duration: 50 minutes



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: IV Unit

Unit Syllabus:

TQM TECHNIQUES

Quality Functions Deployment (QFD) - house of Quality, QFD process and benefits, Benchmarking process, Taguchi Quality Loss function, FMEA - concept, Industrial case studies on DFMEA and PFMEA – Six Sigma –concepts- Methodologies.

Objective:

Students will gain exposure to the various TQM techniques employed in industries

Session	Topics to be covered	Ref	Teaching Aids
No *	Quality Functions Deployment (QFD)	1 - Ch.12-Pg.259-262	PPT
27		1 - Ch.12-Pg.266-279	
28	Constructing the house of Quality	1 - Ch.12-Pg.282-283	PPT
29	QFD process	1 – Ch.12-Pg.261-262,	PPT
30	Benefits and Case Studies on QFD	284-285	DDT
31	Benchmarking process	1 – Ch.8-Pg.165-175	PPT
32	Taguchi Quality Loss function	1 - Ch.20-Pg.487-492	PPT
	FMEA – DFMEA and PFMEA - concepts	1 - Ch.14-Pg.313-335	PPT
33	Industrial case studies on DFMEA and PFMEA	1 - Ch.14-Pg.335-337	PPT
34		1 – Ch.5-Pg.120-123,	PPT
35	Six Sigma – concepts	1 - Ch.13-Pg.289-297	PPT
36	Six Sigma – Methodologies	1 – Ch.13-Pg.299-309	FFI

Content beyond syllabus covered (if any):

Six Sigma: Applications to manufacturing

^{*} Session duration: 50 minutes



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Unit

: V

Unit Syllabus:

QUALITY MANAGEMENT SYSTEMS

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Need for ISO – ISO 9001: 2015 – Elements, Implementation, Documentation and Auditing, QS 9000 / TS 16949 - ISO14000 and OHSAS 18000 – Concept requirements and benefits – Case studies.

Objective:

Students will familiarise with the various quality management system implemented in industries

Session No *	Topics to be covered	Ref	Teaching Aids
37	Introduction to Quality Management Systems, Need for ISO 1 – Ch.10 - Pg.205-206		PPT
38	ISO 9001: 2015 – Elements	9001: 2015 – Elements 1 – Ch.10 - Pg.209-217	
39	Implementation and Documentation of ISO 1 – Ch.10 - Pg.219-235		PPT
40	Quality Auditing, Case studies of ISO 9001	1 – Ch.10 - Pg.228-232, 235	PPT
41	Automotive Quality Management Systems - QS 9000, ISO/TS 16949	1 – Ch.10 - Pg.207-208	PPT
42	ISO 14000– Concepts, requirements and 1 – Ch.11 - Pg.239-25 benefits		PPT
43	Case studies on ISO 14000 1 - Ch.11 - Pg.254		PPT
44	OHSAS 18000 - Concepts, requirements and benefits	1 – Ch.11 - Pg.254-255	PPT
45	Case studies on OHSAS 18000	1 – Ch.11 - Pg.254-255	PPT

Content beyond syllabus covered (if any):

Nil

^{*} Session duration: 50 minutes



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REFERENCES:

- 1. Dale H. Besterfiled, et al., "Total quality Management", Third Edition, Pearson Education Asia, Indian Reprint, 2006.
- 2. Poornima M. Charantimath, Total Quality Management, Pearson education, 3rd edition, 2017.
- 3. James R. Evans and William M. Lindsay, "The Management and Control of Quality", 8th Edition, First Indian Edition, Cengage Learning, 2012.
- 4. Janakiraman. B and Gopal .R.K., "Total Quality Management Text and Cases", Prentice Hall (India) Pvt. Ltd., 2006.
- 5. Shridhara Bhat, "TQM Text and Cases", Himalaya Publishing House, 2002.
- 6. Suganthi.L and Anand Samuel, "Total Quality Management", Prentice Hall (India) Pvt. Ltd., 2006.

	Prepared by	Approved by
Signature 3	J.Dhanabal	Dr. J. Venkatesan
Name	Assistant professor	Professor & Head
Designation Date	03.01.2024	03.01.2024
Remarks *:		
Remarks *:		
Remarks .		

^{*} If the same lesson plan is followed in the subsequent semester/year it should be mentioned and signed by the Faculty and the HOD